

Initial Spending Plan With Maintenance and Emerging Needs

All Amounts in Thousand

Growth Rate 2%

		Plan Elements										Total Expenditures	Balance
Year	Revenue Forecast	Police	Roads	Fire	Park and Rec		Maintenance and Emerging Needs @ 10%		Uncertainty Fund				
1	10,800	New Elements										10,740	60
14	Police Officers	1,680	Road Rehabilitation	1,700	Fire Truck	800	2 park maint. Emp.	140	Maint. & Com. Needs	1,080	Uncertainty Fund	1,080	
14	Police Cars and Equipment	840	Cape Seal	1,000	Mobile Air Truck	500	Urban Forest Emp.	80					Balance
2	Professional Staff *	160	Reclamite Streets	1,200			Trailsway Maintenance	50	2% Youth Programs	216			Uncertainty Fund
			Crack Seal	200			Tree Maintenance	50	Building Maintenance	670			1,080
	* Dispatchers, Records and CSO Officers						Building Maintenance	50	Remaining	194			
							New Park Maintenance	50					
							Recreation Coordinator	80					
	Subtotals	2,680	4,100	1,300	500	1,080	1,080	1,080	1,080	1,080	10,740	60	
2	11,016	New Elements										9,441	1,575
4	Police Officers	490			Squad Vehicle	300					Uncertainty Fund	22	
4	Police Cars and Equipment	245			Squad Staffing 2 - 10hrs shifts	480							Balance
3	Professional Staff	245											Uncertainty Fund
													1,102
14	Police Officers	1,714	Road Rehabilitation	1,600	2 park maint. Emp.	143	Maint. & Com. Needs	1,102					
14	Police Cars and Equipment - exp	171	Cape Seal	1,000	Urban Forest Emp.	82							
2	Professional Staff	163	Reclamite Streets	1,200	Trailsway Maintenance	51	2% Youth Programs	220					
			Crack Seal	200	Tree Maintenance	51	Building Maintenance	670					
					Building Maintenance	51	Remaining	211					
					New Park Maintenance	51							
					Recreation Coordinator	82							
	Subtotals	3,027	4,000	780	510	1,102	22	9,441	1,635				
3	11,236	New Elements										9,934	1,303
3	Police Officers	375			Refurbish St. 51 - Design	400					Uncertainty Fund	22	
3	Police Cars and Equipment	187											Balance
1	Professional Staff	83											Uncertainty Fund
													1,124
18	Police Officers	2,247	Road Rehabilitation	1,400	Squad Vehicle - Exp	45	2 park maint. Emp.	146	Maint. & Com. Needs	1,124			
18	Police Cars and Equipment - exp	225	Cape Seal	1,000	Squad Staffing 2 - 10 hour shifts	490	Urban Forest Emp.	83					
5	Professional Staff	416	Reclamite Streets	1,200	Trailsway Maintenance	52	2% Youth Programs	225					
			Crack Seal	200	Tree Maintenance	52	Building Maintenance	670					
					Building Maintenance	52	Remaining	229					
					New Park Maintenance	52							
					Recreation Coordinator	83							
	Subtotals	3,533	3,800	934	520	1,124	22	9,934	2,938				

4	11,461	<b>New Elements</b>							12,062	(601)
2	Police Officers	255		St. 51 Refurbish - Phase 1	2,000		Uncertainty Fund	22		
2	Police Cars and Equipment	127							Balance	
1	Professional Staff	85							Uncertainty Fund	
<b>Continuing Elements</b>										
21	Police Officers	2,674	Road Rehabilitation	1,400	Squad Vehicle - Exp	46	2 park maint. Emp.	149	Maint. & Com. Needs	1,146
21	Police Cars and Equipment - exp	267	Cape Seal	1,000	Squad Staffing 2 - 10 hour shifts	499	Urban Forest Emp.	85		
6	Professional Staff	509	Reclamite Streets	1,300			Trailsway Maintenance	53	2% Youth Programs	229
			Crack Seal	200			Tree Maintenance	53	Building Maintenance	670
							Building Maintenance	53	Remaining	247
							New Park Maintenance	53		
							Recreation Coordinator	85		
Subtotals		3,918	3,900	2,545	531	1,146	22	12,062	2,337	
5	11,690	<b>New Elements</b>							12,563	(873)
1	Police Officers	130		St. 51 Refurbish - Phase 2	2,000		Uncertainty Fund	23		
1	Police Cars and Equipment	65							Balance	
1	Professional Staff	87							Uncertainty Fund	
<b>Continuing Elements</b>										
23	Police Officers	2,988	Road Rehabilitation	1,400	Squad Vehicle	47	2 park maint. Emp.	152	Maint. & Com. Needs	1,169
23	Police Cars and Equipment - exp	299	Cape Seal	1,200	Squad Staffing 2 - 10 hrs shifts	509	Urban Forest Emp.	87		
7	Professional Staff	606	Reclamite Streets	1,300			Trailsway Maintenance	54	2% Youth Programs	234
			Crack Seal	200			Tree Maintenance	54	Building Maintenance	670
							Building Maintenance	54	Remaining	265
							New Park Maintenance	54		
							Recreation Coordinator	87		
Subtotals		4,174	4,100	2,556	541	1,169	23	12,563	1,464	
<b>5 Year Totals</b>		<b>56,204</b>	<b>17,332</b>	<b>19,900</b>	<b>8,116</b>	<b>2,602</b>	<b>5,620</b>	<b>1,169</b>	<b>54,740</b>	
Average Per Year		3,466	3,980	1,623	520	1,124	234	10,948		

Year	Revenue Forecast	Police	Roads	Fire	Park and Rec	Maintenance and Emerging Needs @ 10%	Uncertainty Fund	Total Expenditures	Balance		
6	11,924							11,305	1,464		
<b>New Elements</b>											
1	Police Officers	132		Squad Vehicle	359		Uncertainty Fund	23	619		
1	Police Cars and Equipment	66		Squad Staffing 2 - 10 hrs shifts	520						
1	Professional Staff	88							Balance Uncertainty Fund		
<b>Continuing Elements</b>											
24	Police Officers	3,180	Road Rehabilitation	1,200	Squad Vehicle	48	2 park maint. Emp.	155	Maint. & Com. Needs	1,192	
24	Police Cars and Equipment - exp	318	Cape Seal	900	Squad Staffing 2 - 10 hrs shifts	520	Urban Forest Emp.	88			1,192
8	Professional Staff	707	Reclamite Streets	1,300			Trailsway Maintenance	55	2% Youth Programs	238	
			Crack Seal	200			Tree Maintenance	55	Remaining	954	
							Building Maintenance	55			
							New Park Maintenance	55			
							Recreation Coordinator	88			
Subtotals		4,491	3,600	1,446	552	1,192	23	11,305	2,083		
7	12,163							11,990	172		
<b>New Elements</b>											
1	Police Officers	135		Design Station @ Lovers Lane	300		Uncertainty Fund	24	Balance Uncertainty Fund		
1	Police Cars and Equipment	68									
0	Professional Staff	0									
<b>Continuing Elements</b>											
25	Police Officers	3,378	Road Rehabilitation	1,500	2 - Squad Vehicle	97	2 park maint. Emp.	158	Maint. & Com. Needs	1,216	
25	Police Cars and Equipment - exp	338	Cape Seal	1,000	2 - Squad Staffing 2 - 10 hrs shifts	1,060	Urban Forest Emp.	90			1,216
9	Professional Staff	811	Reclamite Streets	1,300			Trailsway Maintenance	56	2% Youth Programs	243	
			Crack Seal	200			Tree Maintenance	56	Remaining	973	
							Building Maintenance	56			
							New Park Maintenance	56			
							Recreation Coordinator	90			
Subtotals		4,730	4,000	1,457	563	1,216	24	11,990	2,256		
8	12,406							13,387	(982)		
<b>New Elements</b>											
1	Police Officers	138		Reconstruct Lovers Lane phase 1	1,500		Uncertainty Fund	24	Balance Uncertainty Fund		
1	Police Cars and Equipment	69		(or relocation of Lovers Lane St.)							
1	Professional Staff	92									
<b>Continuing Elements</b>											
26	Police Officers	3,584	Road Rehabilitation	1,200	2 - Squad Vehicle	99	2 park maint. Emp.	161	Maint. & Com. Needs	1,241	
26	Police Cars and Equipment - exp	358	Cape Seal	1,100	2 - Squad Staffing 2 - 10 hrs shifts	1,081	Urban Forest Emp.	92			1,241
9	Professional Staff	827	Reclamite Streets	1,300			Trailsway Maintenance	57	2% Youth Programs	248	
			Crack Seal	200			Tree Maintenance	57	Remaining	992	
							Building Maintenance	57			
							New Park Maintenance	57			
							Recreation Coordinator	92			
Subtotals		5,068	3,800	2,680	574	1,241	24	13,387	1,274		

9		12,654		<b>New Elements</b>						12,498	156		
1	Police Officers	141							Uncertainty Fund	25			
1	Police Cars and Equipment	70										Balance	
1	Professional Staff	94										Uncertainty Fund	
<b>Continuing Elements</b>													
27	Police Officers	3,796	Road Rehabilitation	1,300	2 - Squad Vehicle	101	2 park maint. Emp.	164	Maint. & Com. Needs	1,265			
27	Police Cars and Equipment - exp	380	Cape Seal	1,300	2 - Squad Staffing 2 - 10 hrs shifts	1,103	Urban Forest Emp.	94					
10	Professional Staff	937	Reclamite Streets	1,200			Trailsway Maintenance	59	2% Youth Programs	253			
			Crack Seal	200			Tree Maintenance	59	Remaining	1,012			
							Building Maintenance	59					
							New Park Maintenance	59					
							Recreation Coordinator	94					
Subtotals		5,418		4,000		1,204		586		1,265	25	12,498	1,430
10		12,907		<b>New Elements</b>						14,236	(1,329)		
2	Police Officers	287											
2	Police Cars and Equipment	143				Reconstruct Lovers Lane Phase 2 (or relocation of Lovers Lane St.)	1,200				Uncertainty Fund	25	
1	Professional Staff	96											Balance
<b>Continuing Elements</b>													
28	Police Officers	4,016	Road Rehabilitation	1,300	2 - Squad Vehicle	103	2 park maint. Emp.	167	Maint. & Com. Needs	1,291			
28	Police Cars and Equipment - exp	402	Cape Seal	1,200	2 - Squad Staffing 2 - 12 hrs	1,125	Urban Forest Emp.	96					
11	Professional Staff	1,052	Reclamite Streets	1,200			Trailsway Maintenance	60	2% Youth Programs	258			
			Crack Seal	200			Tree Maintenance	60	Remaining	1,033			
							Building Maintenance	60					
							New Park Maintenance	60					
							Recreation Coordinator	96					
Subtotals		5,995		3,900		2,428		598		1,291	25	14,236	101
<b>5 Year Totals for Years 6-10</b>													
62,053		25,702		19,300		9,215		2,873		6,205	122	63,416	
Average Per Year		5,140		3,860		1,843		575		1,241	24	12,683	
<b>Total for 10 years</b>													
118,257		43,034		39,200		17,330		5,475		11,826	1,291	118,156	101
		36%		33%		15%		5%		10%	1%		
<b>Results</b>													
<b>Police</b>													
30	Police Officers		Road Rehabilitation	14,000	2 Squad Vehicles		2 park maint. Emp.		Roof and HVAC - Rec.	3,350	10% of annual revenues	1,291	
30	Police Cars and Equipment - exp		Cape Seal	10,700	2 Squad Vehicle Staffing - 10 hrs = 8 FTE		Urban Forest Emp.		Youth Programs	2,365			
12	Professional Staff		Reclamite Streets	12,500	Refurbish Station 51 - \$4.4MM		Trailsway Maintenance		To Be Determined	6,111			
			Crack Seal	2,000	Refurbish Lovers Lane Station - \$3.0MM		Tree Maintenance						
					Air Truck		Building Maintenance						
					Ladder Truck		New Park Maintenance						
					Engine Replacement		Recreation Coordinator						